

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

PROXY CARD FOR THE ANNUAL GENERAL ORDINARY SHAREHOLDERS' MEETING

It is hereby certified that the undersigned shareholder, with voting rights in Grupo Financiero Banorte, S.A.B. de C.V. ("GFNORTE"), has appointed Mr. Diego González Cheboux, Deputy Managing Director of Corporate Governance, or Mr. Tomás Lozano Derbez, Deputy Managing Director of Corporate Development, Investor Relations, Sustainability and Financial Planning, or in the absence thereof, _____ as his proxy to cast all votes and express any approvals or disapprovals that such member shall be entitled to cast or express at the Annual General Ordinary Shareholders' Meeting, to be held on April 23rd, 2026 at 11:00 am (the "Meeting"), at the offices of the Company, located at David Alfaro Siqueiros 106, Colonia Valle Oriente, San Pedro Garza García, Nuevo León, México, and at the legal meetings arising therefrom, and for all purposes provided for in the Company's Corporate Bylaws (the "Bylaws") and the notice of the Meeting of GFNORTE.

Shares represented by this proxy card amount to _____ shares and will be voted in strict adherence to the instructions provided below. All shares represented by this proxy will be voted as specified by the shareholder. In the absence of explicit instructions, the proxy will vote FOR the proposals contained herein. In no event shall this proxy be valid for a period longer than 30 days after the first meeting held.

For more details related to the following items on the agenda, please refer to the attached document: AGOM April 23rd, 2026, Information for the Shareholders' Meeting.

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

Annual General Ordinary Shareholders' Meeting

I. Presentation and, in its case, approval of the reports referred to in Article 28, section IV, of the Securities Market Law and Article 39, section IV, of the Law to Regulate Financial Groups, corresponding to the fiscal year ended December 31st, 2025.

One. Approve, with the prior opinion of the Board of Directors, the Annual Report of the Chief Executive Officer, which includes, among others: (i) the balance sheet; (ii) the income statement; (iii) the statement of changes in stockholder's equity; and (iv) the cash flow statement of the Company as of December 31st, 2025.	For: Abstentions Against:
Two. Approve the Annual Report of the Board of Directors detailing and discussing the main accounting and reporting policies and criteria used in preparing the financial information as of December 31st, 2025.	For: Abstentions: Against:
Three. Approve the Annual Report of the Board of Directors regarding the transactions and activities in which it was involved.	For: Abstentions: Against:
Four. Approve the Annual Report on the Activities of the Audit and Corporate Practices Committee.	For: Abstentions: Against:
Five. Approve the transactions carried out by the Company throughout the year ended December 31st, 2025, and ratify the actions taken by the Board of Directors, the Chief Executive Officer and the Audit and Corporate Practices Committee during the same period.	For: Abstentions: Against:

II. Allocation of earnings.

Six. Allocate the entire net income of the 2025 fiscal year shown in the Company's financial statements, amounting to \$58,788'385,249.62 (Fifty-eight billion, seven hundred eighty-eight million, three hundred eighty-five thousand, two hundred forty-nine pesos 62/100 Mexican currency), to the "Retained Earnings" account, given that the Company's legal reserve fund has been fully established.	For: Abstentions: Against:
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GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

III. Discussion and, in its case, approval of a proposal to pay a cash dividend.

<p>Seven. Approve the distribution of a dividend to the Shareholders, equivalent to 50% of the net income of fiscal year 2025, in the amount of \$29,394'192,624.81 (Twenty-nine billion, three hundred ninety-four million, one hundred ninety-two thousand, six hundred twenty-four pesos 81/100 Mexican currency), or \$10.44882915067830 pesos for each outstanding share, which will be paid at the latest by May 29th, 2026, upon delivery of coupon number 3. The payment of the cash dividend will be debited from the profits of previous fiscal years. For the purposes of the Income Tax Law ("LISR"), it will be sourced from the net fiscal income account as of December 31st, 2014, and subsequent years.</p>	<p>For: Abstentions: Against:</p>
<p>Eight. Approve that the dividend corresponding to fiscal year 2025 be paid at the latest by May 29th, 2026, through S.D. Indeval, Institución para el Depósito de Valores, S.A. de C.V. (Central Securities' Depository), following a notice to be published by the Secretary of the Board of Directors in one of the newspapers with the largest circulation in the city of Monterrey, Nuevo León and through the Electronic Information Transmission and Dissemination System (SEDI) of the Mexican Stock Exchange ("BMV").</p>	<p>For: Abstentions: Against:</p>

IV. External Auditor's Report on the fiscal situation of the Company.

<p>Nine. It is hereby noted that, in accordance with the provisions of Article 76, section XIX, of the LISR, the report from the External Auditor regarding the fiscal situation of the Company as of December 31st, 2024, is distributed among the attendees to the Shareholders' Meeting and subsequently read out.</p>	<p>No voting</p>
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V. Appointment of members of the Board of Directors of the Company upon proposal of the Nominations Committee and assessment of their independence.

<p>In accordance with the Nominations Committee proposal, and taking into consideration the assessment of the Board of Directors as a collective entity and the individual assessment of each of the Directors, a separate vote is held for each of the following items:</p>	
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Directors	
<p>Ten. Appoint Mr. Carlos Hank González as Chairman and Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Eleven. Appoint Mr. Juan Antonio González Moreno as Director of the Board of Directors.</p>	<p>For: Abstentions:</p>

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

	Against:
Twelve. Appoint Mr. David Juan Villarreal Montemayor as Director of the Board of Directors.	For: Abstentions: Against:
Thirteen. Appoint Mr. José Marcos Ramírez Miguel as Director of the Board of Directors.	For: Abstentions: Against:
Fourteen. Appoint Mr. Carlos de la Isla Corry as Director of the Board of Directors.	For: Abstentions: Against:
Fifteen. Appoint Mrs. Alicia Alejandra Lebrija Hirschfeld as Independent Director of the Board of Directors.	For: Abstentions: Against:
Sixteen. Appoint Mr. Clemente Ismael Reyes Retana Valdés as Independent Director of the Board of Directors.	For: Abstentions: Against:
Seventeen. Appoint Mrs. Mariana Baños Reynaud as Independent Director of the Board of Directors.	For: Abstentions: Against:
Eighteen. Appoint Mr. Federico Carlos Fernández Senderos as Independent Director of the Board of Directors.	For: Abstentions: Against:
Nineteen. Appoint Mr. David Peñaloza Alanís as Independent Director of the Board of Directors.	For: Abstentions: Against:

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

<p>Twenty. Appoint Mr. José Antonio Chedraui Eguía as Independent Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-One. Appoint Mr. Thomas Stanley Heather Rodríguez as Independent Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-Two. Appoint Mrs. Diana Muñozcano Félix as Independent Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
Alternate Directors	
<p>Twenty-Three. Appoint Mrs. Graciela González Moreno as Alternate Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-Four. Appoint Mr. Juan Antonio González Marcos as Alternate Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-Five. Appoint Mr. Alberto Halabe Hamui as Independent Alternate Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-Six. Appoint Mr. Gerardo Salazar Viezca as Alternate Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>
<p>Twenty-Seven. Appoint Mr. Rafael Victorio Arana de la Garza as Alternate Director of the Board of Directors.</p>	<p>For: Abstentions: Against:</p>

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

Twenty-Eight. Appoint Mr. Roberto Kelleher Vales as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Twenty-Nine. Appoint Mrs. Cecilia Goya de Riviello Meade as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty. Appoint Mr. José María Garza Treviño as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty-One. Appoint Mr. Manuel Francisco Ruiz Camero as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty-Two. Appoint Mr. Carlos Césarman Kolteniuk as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty-Three. Appoint Mr. Humberto Tafolla Núñez as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty-Four. Appoint Mr. Diego Martínez Rueda-Chapital as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:
Thirty-Five. Appoint Mr. Manuel Guillermo Muñozcano Castro as Independent Alternate Director of the Board of Directors.	For: Abstentions: Against:

GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

Secretary	
Thirty-Six. Appoint Mr. Héctor Ávila Flores as Secretary to the Board of Directors, who shall not be a member of the Board of Directors.	For: Abstentions: Against:
Performance bond by Directors	
Thirty-Seven. Pursuant to Article 49 of the Bylaws, approve that the Board Members are exempt from the obligation to provide a bond or monetary guarantee to secure their performance while performing their duties.	For: Abstentions: Against:

VI. Determination of compensation to the members of the Board of Directors.

Thirty-Eight. Determine the compensation to be paid to the Directors and Alternate Directors of the Board of Directors, as the case may be, for each meeting they attend, an amount net of taxes equal to 2 (two) fifty-peso gold coins, commonly known as “centenarios”, including the corresponding withholding taxes, at the quoted value on the date of each meeting.	For: Abstentions: Against:
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VII. Appointment of the Chairman of the Audit and Corporate Practices Committee.

Thirty-Nine. Appoint Mr. Thomas Stanley Heather Rodríguez as Chairman of the Audit and Corporate Practices Committee, who will have the powers outlined in the applicable regulations, the Bylaws, and the bylaws of the Audit and Corporate Practices Committee as approved by the Board of Directors.	For: Abstentions: Against:
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VIII. Report of the Board of Directors on the transactions performed with the Company’s own shares during the fiscal year of 2025, and determination of the maximum amount of funds that may be allocated to the purchase of own shares for fiscal year 2026.

Forty. Approve the Report of the Board of Directors on the purchase and sale of the Company’s own shares during the fiscal year of 2025.	For: Abstentions: Against:
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GRUPO FINANCIERO BANORTE, S.A.B. DE C.V.

Forty-One. Allocate up to the amount of \$32,344,000,000 (Thirty-two billion, three hundred forty-four million pesos 00/100 Mexican currency), equivalent to 6.9% of the Financial Group's market capitalization as of the end of 2025 (\$469,628 million pesos), charged to Stockholders' Equity, for the purchase of the Company's own shares during the fiscal year of 2026, and will include those transactions carried out during 2026 and until April 2027, subject to the policy of Acquisition and Allocation of Own Shares.	For: Abstentions: Against:
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IX. Proposal, discussion and, in its case, approval to certify the Company's Bylaws.

Forty-Two. Approve the certification of the Bylaws and notarize them to a public notary in order to comply with the provisions of Article 34, section V of the General Provisions for Securities Issuers.	For: Abstentions: Against:
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X. Designation of delegate or delegates to formalize and execute in its case, the resolutions adopted by the Shareholders' Meeting.

Forty-Three. Appoint delegates to take any necessary actions to give compliance and formalize the resolutions adopted at the Meeting.	For: Abstentions: Against:
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This proxy card shall be revocable at any time at the request of the signatory voting shareholders.

Signed by:
Company:
Date: